

# Scheduling Memo

Paul M. Hebert

**Date:** 1948

---

## Repository Citation

Paul M. Hebert, Scheduling Memo, *Nuremberg Trials Documents* (1948).  
Available at: [https://digitalcommons.law.lsu.edu/nuremberg\\_docs/29](https://digitalcommons.law.lsu.edu/nuremberg_docs/29)

This Document is brought to you for free and open access by the Hebert Nuremberg Collection at LSU Law Digital Commons. It has been accepted for inclusion in Nuremberg Trials Documents by an authorized administrator of LSU Law Digital Commons. For more information, please contact [kreed25@lsu.edu](mailto:kreed25@lsu.edu).

A Suggestion For Consideration by  
the Tribunal to INSURE that  
we will be away from Nurnberg  
by July 15th or August 1st.

I. Adoption of Decision that all  
evidence must be completed  
by May 15th.

II. Adoption of uncompromising  
measures to insure the  
above including:

(a) Immediate reference of  
defense affiants to Commissioners  
for cross-examination. This  
should be done soon so that  
arrangements may be made to  
complete all of this in March  
and April.

(b) Require defense to advise  
of affiants who should be  
brought for cross-examination  
in those instances in which  
affidavits not yet in evidence.  
This should be required by  
March 30th, so that all  
affiants can be brought  
in before April 30th. This  
will prevent lag and  
loose ends comparable

A Suggestion for Consideration by the Tribunal to  
Insure that we will be away from Nurnberg by July  
15th or August 1st. [line]

I. Adoption of Decision that all evidence must  
be completed by May 15th.

II. Adoption of uncompromising measures to  
insure the above including:

(a) Immediate reference of defense affiants to  
Commissioners for cross-examination. This  
should be done soon so that arrangements  
may be made to complete all of this in March  
and April.

(b) Require defense to advise of affiants who  
should be brought for cross-examination in  
those instances in which affidavits not yet in  
evidence. This should be required by March  
30th, so that all affiants can be brought in  
before April 30th. This will prevent lag and  
loose ends comparable

to which we have now as to prosecution's affiants.

- (c) Take steps to limit long-drawn-out cross-examination by prosecution. The prosecution should be rarely allowed to take as much as 1/2 day on a witness. This can be handled informally.
- (d) Conduct survey to determine number of witnesses to be called by some of later defendants. Limit by judicial determination the number of witnesses to be heard by the Tribunal. In some instances the witnesses of cumulative character should be produced before Commissioner during ~~the~~ March and April
- (e) Adhere to rule that defense testimony must proceed even if document books are not available.

to which we have now as to prosecution's affiants.

- (c) Take steps to limit long-drawn-out cross-examination by prosecution. The prosecution should be rarely allowed to take as much as 1/2 day on a witness. This can be handled informally.
- (d) Conduct survey to determine number of witnesses to be called by some of later defendants. Limit by judicial determination the number of witnesses to be heard by the Tribunal. In some instances the witnesses of cumulative character should be produced before Commissioner during [crossout] March and April
- (e) Adhere to rule that defense testimony must proceed even if document books are not available.



(f) Effect time saving to cover cross examination time by above measures - so we will not have to keep adding calendar time and falling behind.

(g) Make up lost holidays and other lost time by a schedule embodying the following:

	<u>Sit on</u>	<u>Time Gained.</u>
<u>Full Day</u> {	Saturday, Feb. 28th	1 Day
	Saturday, Mar 13th	1 Day
	Saturday, Mar 27th	1 Day
	Saturday, April 10th	1 Day
	Saturday, April 24th	1 Day
	Saturday, May 8th	1 Day
	(More than one Calendar Week Saved)	6 Days

(f) Effect time saving to cover cross examination time by above measures - so we will not have to keep adding calendar time and falling behind.

(g) Make up lost holidays and other lost time by a schedule embodying the following:

[START of columnar data] [column header 1, underscored] Sit on [column header 2, underscored] Time Gained [column 1, row 1] Saturday, Feb. 28th [column 2, row 1] 1 Day [column 1, row 2] Saturday, Mar 13th [column 2, row 2] 1 Day [column 1, row 3] Saturday, Mar 27th [column 2, row 3] 1 Day [column 1, row 4] Saturday, April 10th [column 2, row 4] 1 Day [column 1, row 5] Saturday, April 24th [column 2, row 5] 1 Day [column 1, row 6] Saturday, May 8th [column 2, row 6] 1 Day [column 1, row 7] (More than one Calendar Week Saved) [column 2, row 7] [written under a line to indicate total] 6 Days [END of columnar data] [extra sidebar to the right, with left brace, indicating selection of rows 1-4; underscored text by brace, as follows:] Full Day

(h). Saturday sittings recommended above are for a full day and every other week. In addition during the weeks in which we do not sit on Saturdays conduct court from 9 A.M. to 5 P.M. with recesses. This would save 1 hr per day or a total of one additional trial day in a week - program in March, April + half of May would save 6 additional trial days. (more than one calendar/week)

(i) Have briefs, final arguments and statements in 1st week in June. Take necessary time not in excess of 6 weeks for judgment.

(h.). Saturday sittings recommended above are for a full day and every other week. In addition during the weeks in which we do not sit on Saturdays conduct court from 9 A.M. to 5 PM with recesses. This would save 1 hr per day or a total of one additional trial day in a week - program in March, April + half of May would save 6 additional trial days. (more than one calendar/week)

(i) Have briefs, final arguments and statements in 1st week in June. Take necessary time not in excess of six weeks for judgment.